JT, the CEO of Choice Canning, sent a voice memo to a WhatsApp thread for plant managers in November 2023, where he expressed frustration with how long it was taking shrimp to move from harvest to production. He suggested that the plant "take a production break."

[00:00:00] JT: Uh, Thomas and Jacob, you know, I'm getting a bit jittery. We're going up to 98 hours of harvest to production. I think we should take a break. We should stop this operation. Uh, there's something wrong there, you know. We even have to reduce purchase. So what I'm going to do is, I'll write an email. We'll cut the cost according to production.

[00:00:22] JT: We're going to cut right from procurement commission to salaries and everything because this is not working out. Or, we'll take a production break. Let's regroup, let's think about it as shareholders of this company, and then make a decision. Thomas and Jacob, this is out of hand. This is serious matter.

[00:00:41] JT: We are just simply paying salaries to people, and we're just succumbing to what they want to do. I cannot take this lying down again. Ous***, stop purchase. Ous****, stop purchase. Till further instruction.